

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

- ▶ Do not enter Social Security numbers on this form as it may be made public.
- ▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2019

Open to Public Inspection

A For the **2019** calendar year, or tax year beginning , **2019**, and ending , **20**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization ROOM TO READ			D Employer identification number 91-2003533
	Doing Business As			E Telephone number (415) 839-4400
	Number and street (or P.O. box if mail is not delivered to street address) 465 CALIFORNIA STREET		Room/suite 1000	G Gross receipts \$ 60,423,695.
	City or town, state or province, country, and ZIP or foreign postal code SAN FRANCISCO, CA 94104			
F Name and address of principal officer: GEETHA MURALI SAME AS C ABOVE			H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions)	
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			J Website: ▶ WWW.ROOMTOREAD.ORG	
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶			L Year of formation: 1999	M State of legal domicile: WA

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: ROOM TO READ BELIEVES THAT WORLD CHANGE STARTS WITH EDUCATED CHILDREN®.	
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.	
	3 Number of voting members of the governing body (Part VI, line 1a)	3 15.
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4 13.
	5 Total number of individuals employed in calendar year 2019 (Part V, line 2a)	5 72.
	6 Total number of volunteers (estimate if necessary)	6 10,000.
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a 0.
b Net unrelated business taxable income from Form 990-T, line 34	7b 0.	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year 54,367,201. Current Year 59,968,360.
	9 Program service revenue (Part VIII, line 2g)	0. 0.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	187,059. 201,242.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-357,384. -331,907.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	54,196,876. 59,837,695.
	Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)
14 Benefits paid to or for members (Part IX, column (A), line 4)		0. 0.
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		26,869,199. 28,500,791.
16a Professional fundraising fees (Part IX, column (A), line 11e)		0. 0.
b Total fundraising expenses (Part IX, column (D), line 25) ▶ 5,091,406.		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		21,788,391. 24,500,035.
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		48,994,286. 53,133,393.
19 Revenue less expenses. Subtract line 18 from line 12	5,202,590. 6,704,302.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year 29,741,470. End of Year 36,167,731.
	21 Total liabilities (Part X, line 26)	6,929,102. 6,225,162.
	22 Net assets or fund balances. Subtract line 21 from line 20.	22,812,368. 29,942,569.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer	Date			
	SHARI FREEDMAN CFO Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name QI WEN LIANG	Preparer's signature <i>Qi Wen Liang</i>	Date 07/08/2020	Check <input type="checkbox"/> if self-employed	PTIN P01270238
	Firm's name ▶ GRANT THORNTON LLP	Firm's EIN ▶ 36-6055558		Phone no. 415-986-3900	
	Firm's address ▶ 101 CALIFORNIA STREET, SUITE 2700 SAN FRANCISCO, CA 94111				

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2019)

Application for Automatic Extension of Time To File an Exempt Organization Return

▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions. ROOM TO READ	Taxpayer identification number (TIN) 91-2003533
	Number, street, and room or suite no. If a P.O. box, see instructions. 465 CALIFORNIA STREET 1000	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. SAN FRANCISCO, CA 94104	

Enter the Return Code for the return that this application is for (file a separate application for each return)

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

SHARI FREEDMAN, CFO

• The books are in the care of ▶ 465 CALIFORNIA ST., STE 1000 SAN FRANCISCO CA 94104

Telephone No. ▶ 415 839-4000 Fax No. ▶

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until 11/16, 2020, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

- ▶ calendar year 2019 or
- ▶ tax year beginning _____, 20____, and ending _____, 20____.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a \$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b \$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c \$	0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III Yes No

1 Briefly describe the organization's mission:

ROOM TO READ (THE ORGANIZATION) IS AN INTERNATIONAL, NON-GOVERNMENTAL ORGANIZATION THAT BELIEVES THAT WORLD CHANGE STARTS WITH EDUCATED CHILDREN®. (CONTINUED IN SCHEDULE O).

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 35,020,489. including grants of \$ 132,567.) (Revenue \$ 0.)

ATTACHMENT 1

4b (Code:) (Expenses \$ 11,061,025. including grants of \$ 0.) (Revenue \$ 0.)

ATTACHMENT 2

4c (Code:) (Expenses \$ 0. including grants of \$ 0.) (Revenue \$ 0.)

4d Other program services (Describe on Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses ▶ 46,081,514.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II.</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V.</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i>	X	
b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i>		X
c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII.</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?.	X	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV.</i>	X	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions).		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i>	X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H.</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II.</i>		X

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question, Yes, No. Rows 22-38 covering various organizational requirements and schedules.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V [X]

Table with 3 columns: Question, Yes, No. Rows 1a-1c regarding Form 1096, Forms W-2G, and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No response boxes. Includes questions 2a through 16 regarding employee reporting, tax returns, business income, foreign accounts, prohibited transactions, and charitable contributions.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include 1a (15), 1b (13), 2, 3, 4, 5, 6, 7a, 7b, 8a, 8b, 9.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include 10a, 10b, 11a, 11b, 12a, 12b, 12c, 13, 14, 15a, 15b, 16a, 16b.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed ATTACHMENT 4
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) GEETHA MURALI CEO / DIRECTOR	40.00 0.	X		X				257,627.	0.	13,807.
(2) JOHN WOOD FOUNDER / DIRECTOR	40.00 0.	X		X				0.	212,318.	15,660.
(3) SHARI FREEDMAN CFO	40.00 0.			X				197,664.	0.	29,500.
(4) HEATHER SIMPSON CHIEF PROGRAM OFFICER	40.00 0.					X		186,741.	0.	25,526.
(5) LAURIE MCMAHON CHIEF DEVCOM OFFICER	40.00 0.					X		190,927.	0.	15,329.
(6) CHRISTIE SCOTT VP, PROGRAM OPERATIONS	40.00 0.					X		166,604.	0.	22,444.
(7) NICOLE SAYRES CHIEF OPERATING OFFICER	40.00 0.			X				163,188.	0.	19,995.
(8) JULIE SIMS SENIOR DIRECTOR	40.00 0.					X		158,450.	0.	22,166.
(9) CHRISTINE BEGGS SENIOR DIRECTOR	40.00 0.					X		161,239.	0.	12,298.
(10) JOHN RIDDING BOARD CHAIR	1.00 0.	X		X				0.	0.	0.
(11) YUSUF ALIREZA DIRECTOR	1.00 0.	X						0.	0.	0.
(12) ANDREW BALLS DIRECTOR	1.00 0.	X						0.	0.	0.
(13) MARY BYRON DIRECTOR	1.00 0.	X						0.	0.	0.
(14) DR. LUIS CROUCH DIRECTOR	1.00 0.	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15) CARL HUTTENLOCHER ----- DIRECTOR	1.00 ----- 0.	X					0.	0.	0.	
(16) ELIZABETH KING ----- DIRECTOR	1.00 ----- 0.	X					0.	0.	0.	
(17) JERRY DEL MISSIER ----- DIRECTOR THRU 03/19	1.00 ----- 0.	X					0.	0.	0.	
(18) JOHN LINDFORS ----- DIRECTOR	1.00 ----- 0.	X					0.	0.	0.	
(19) FRANK VAN VEENENDAAL ----- DIRECTOR	1.00 ----- 0.	X					0.	0.	0.	
(20) SUSAN WOJCICKI ----- DIRECTOR	1.00 ----- 0.	X					0.	0.	0.	
(21) STASIA OBREMSKEY ----- DIRECTOR AS OF 03/19	1.00 ----- 0.	X					0.	0.	0.	
(22) SABINE CHALMERS ----- DIRECTOR AS OF 03/19	1.00 ----- 0.	X					0.	0.	0.	
(23) MIKE CANNON-BROOKES ----- DIRECTOR AS OF 03/19	1.00 ----- 0.	X					0.	0.	0.	
1b Sub-total							1,482,440.	212,318.	176,725.	
c Total from continuation sheets to Part VII, Section A							0.	0.	0.	
d Total (add lines 1b and 1c)							1,482,440.	212,318.	176,725.	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 23

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 5		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 3

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a					
	b	Membership dues	1b					
	c	Fundraising events	1c	10,682,234.				
	d	Related organizations	1d	0.				
	e	Government grants (contributions) . .	1e	2,118,326.				
	f	All other contributions, gifts, grants, and similar amounts not included above .	1f	47,167,800.				
	g	Noncash contributions included in lines 1a-1f.	1g	\$ 6,125,785.				
	h	Total. Add lines 1a-1f ▶		59,968,360.				
	Program Service Revenue	2a	Business Code					
b								
c								
d								
e								
f		All other program service revenue						
g		Total. Add lines 2a-2f ▶		0.				
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts). ▶		201,538.			201,538.	
	4	Income from investment of tax-exempt bond proceeds . ▶		0.				
	5	Royalties ▶		0.				
	6a	Gross rents	6a	(i) Real				
				(ii) Personal				
	b	Less: rental expenses	6b					
	c	Rental income or (loss)	6c					
	d	Net rental income or (loss) ▶		0.				
	7a	Gross amount from sales of assets other than inventory	7a	(i) Securities				
				(ii) Other				
	b	Less: cost or other basis and sales expenses . .	7b	296.				
	c	Gain or (loss)	7c	-296.				
	d	Net gain or (loss) ▶		-296.			-296.	
8a	Gross income from fundraising events (not including \$ 10,682,234. of contributions reported on line 1c). See Part IV, line 18	8a		217,561.				
			8b	585,704.				
			c	Net income or (loss) from fundraising events. ▶		-368,143.		-368,143.
9a	Gross income from gaming activities. See Part IV, line 19	9a		0.				
			9b	0.				
			c	Net income or (loss) from gaming activities. ▶		0.		
10a	Gross sales of inventory, less returns and allowances	10a		0.				
			10b	0.				
			c	Net income or (loss) from sales of inventory. ▶		0.		
Miscellaneous Revenue	11a	CURRENCY EXCHANGE	Business Code	900099	-25,701.		-25,701.	
	b	OTHER INCOME	Business Code	900099	61,937.		61,937.	
	c							
	d	All other revenue						
	e	Total. Add lines 11a-11d ▶			36,236.			
12	Total revenue. See instructions ▶			59,837,695.			-130,665.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0.			
2 Grants and other assistance to domestic individuals. See Part IV, line 22	0.			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	132,567.	132,567.		
4 Benefits paid to or for members	0.			
5 Compensation of current officers, directors, trustees, and key employees	911,010.	482,877.	198,289.	229,844.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.			
7 Other salaries and wages	23,020,312.	18,994,434.	984,753.	3,041,125.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,583,170.	1,354,649.	55,226.	173,295.
9 Other employee benefits	2,338,110.	2,027,169.	96,109.	214,832.
10 Payroll taxes	648,189.	402,333.	80,791.	165,065.
11 Fees for services (nonemployees):				
a Management	0.			
b Legal	116,721.	77,036.	13,131.	26,554.
c Accounting	593,940.	392,877.	155,939.	45,124.
d Lobbying	0.			
e Professional fundraising services. See Part IV, line 17.	0.			
f Investment management fees	0.			
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	1,887,327.	1,562,001.	56,546.	268,780.
12 Advertising and promotion	66,946.			66,946.
13 Office expenses	398,972.	376,790.	6,824.	15,358.
14 Information technology	1,303,891.	1,166,199.	10,459.	127,233.
15 Royalties	0.			
16 Occupancy	1,811,406.	1,461,143.	112,643.	237,620.
17 Travel	1,938,833.	1,691,867.	41,500.	205,466.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0.			
19 Conferences, conventions, and meetings	170,037.	160,893.	5,424.	3,720.
20 Interest	0.			
21 Payments to affiliates	0.			
22 Depreciation, depletion, and amortization	2,293.	2,076.	84.	133.
23 Insurance	84,253.	58,060.	25,564.	629.
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a LITERACY PROGRAM	7,685,508.	7,685,508.		
b DONATED BOOKS	3,811,561.	3,811,561.		
c GIRLS EDUCATION PROGRAM	2,168,816.	2,168,816.		
d DONATED SOFTWARE	995,699.	811,790.	31,861.	152,048.
e All other expenses _____	1,463,832.	1,260,868.	85,330.	117,634.
25 Total functional expenses. Add lines 1 through 24e	53,133,393.	46,081,514.	1,960,473.	5,091,406.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)	0.			

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	8,637,083.	1	11,051,908.
	2 Savings and temporary cash investments.	4,438,772.	2	4,411,968.
	3 Pledges and grants receivable, net	11,073,802.	3	12,222,856.
	4 Accounts receivable, net.	335,474.	4	284,685.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0.	5	0.
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	0.	6	0.
	7 Notes and loans receivable, net	0.	7	0.
	8 Inventories for sale or use	378,066.	8	1,359,650.
	9 Prepaid expenses and deferred charges	769,209.	9	790,404.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 589,632.		
	b Less: accumulated depreciation.	10b 485,560.		
		5,439.	10c	104,072.
	11 Investments - publicly traded securities.	3,858,179.	11	5,653,732.
	12 Investments - other securities. See Part IV, line 11	0.	12	0.
	13 Investments - program-related. See Part IV, line 11.	0.	13	0.
	14 Intangible assets	0.	14	0.
15 Other assets. See Part IV, line 11	245,446.	15	288,456.	
16 Total assets. Add lines 1 through 15 (must equal line 33)	29,741,470.	16	36,167,731.	
Liabilities	17 Accounts payable and accrued expenses.	490,532.	17	449,722.
	18 Grants payable	0.	18	0.
	19 Deferred revenue.	3,731,543.	19	2,832,805.
	20 Tax-exempt bond liabilities.	0.	20	0.
	21 Escrow or custodial account liability. Complete Part IV of Schedule D.	0.	21	0.
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0.	22	0.
	23 Secured mortgages and notes payable to unrelated third parties	0.	23	0.
	24 Unsecured notes and loans payable to unrelated third parties.	0.	24	0.
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	2,707,027.	25	2,942,635.
	26 Total liabilities. Add lines 17 through 25.	6,929,102.	26	6,225,162.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions.	12,196,255.	27	14,727,222.
	28 Net assets with donor restrictions.	10,616,113.	28	15,215,347.
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund.		30	
	31 Retained earnings, endowment, accumulated income, or other funds.		31	
	32 Total net assets or fund balances	22,812,368.	32	29,942,569.
33 Total liabilities and net assets/fund balances.	29,741,470.	33	36,167,731.	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	59,837,695.
2	Total expenses (must equal Part IX, column (A), line 25)	2	53,133,393.
3	Revenue less expenses. Subtract line 2 from line 1	3	6,704,302.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	22,812,368.
5	Net unrealized gains (losses) on investments	5	417,032.
6	Donated services and use of facilities	6	0.
7	Investment expenses	7	0.
8	Prior period adjustments	8	0.
9	Other changes in net assets or fund balances (explain on Schedule O)	9	8,867.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	29,942,569.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII.

- 1** Accounting method used to prepare the Form 990: Cash Accrual Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a		X
2b	X	
2c	X	
3a	X	
3b	X	

SCHEDULE A
(Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization
ROOM TO READ

Employer identification number
91-2003533

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 An organization that normally receives: (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**.
Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Table with 7 columns: (a) 2015, (b) 2016, (c) 2017, (d) 2018, (e) 2019, (f) Total. Rows include: 1 Gifts, grants, contributions, and membership fees received; 2 Tax revenues levied for the organization's benefit; 3 The value of services or facilities furnished by a governmental unit; 4 Total. Add lines 1 through 3; 5 The portion of total contributions by each person; 6 Public support. Subtract line 5 from line 4.

Section B. Total Support

Table with 7 columns: (a) 2015, (b) 2016, (c) 2017, (d) 2018, (e) 2019, (f) Total. Rows include: 7 Amounts from line 4; 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources; 9 Net income from unrelated business activities; 10 Other income. Do not include gain or loss from the sale of capital assets; 11 Total support. Add lines 7 through 10; 12 Gross receipts from related activities; 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here.

Section C. Computation of Public Support Percentage

Table with 2 columns: Line number, Percentage. Rows include: 14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) 96.84%; 15 Public support percentage from 2018 Schedule A, Part II, line 14 97.48%; 16a 33 1/3% support test - 2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization. [X]; 17a 10%-facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.; 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions.

Part III Support Schedule for Organizations Described in Section 509(a)(2)
 (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.
 If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2018 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization .

b 33 1/3% support tests - 2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11 a	
b	A family member of a person described in (a) above?	11 b	
c	A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI.</i>	11 c	

Section B. Type I Supporting Organizations

		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>	1	
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>	2	

Section C. Type II Supporting Organizations

		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>	1	

Section D. All Type III Supporting Organizations

		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>	2	
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>	3	

Section E. Type III Functionally Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a	<input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b	<input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c	<input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).			
2	Activities Test. Answer (a) and (b) below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990 or 990-EZ) 2019

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2019 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required - explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019			
a From 2014			
b From 2015			
c From 2016			
d From 2017			
e From 2018			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2019 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7 Excess distributions carryover to 2020. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2015			
b Excess from 2016			
c Excess from 2017			
d Excess from 2018			
e Excess from 2019			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

ATTACHMENT 1

SCHEDULE A, PART II - OTHER INCOME

DESCRIPTION	2015	2016	2017	2018	2019	TOTAL
OTHER INCOME	91,230.	511.	50,912.	92,480.	61,937.	297,070.
GROSS INCOME FROM FUNDRAISING	789,072.	786,017.	261,859.	196,936.	217,561.	2,251,445.
TOTALS	<u>880,302.</u>	<u>786,528.</u>	<u>312,771.</u>	<u>289,416.</u>	<u>279,498.</u>	<u>2,548,515.</u>

Schedule of Contributors

2019

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
 ▶ Go to www.irs.gov/Form990 for the latest information.

Name of the organization
 ROOM TO READ

Employer identification number
 91-2003533

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization **ROOM TO READ**

Employer identification number
91-2003533

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	_____ _____ _____	\$ 3,000,239.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	_____ _____ _____	\$ 2,619,746.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	_____ _____ _____	\$ 1,510,546.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4	_____ _____ _____	\$ 3,069,415.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization ROOM TO READ

Employer identification number

91-2003533

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____

Name of organization ROOM TO READ

Employer identification number

91-2003533

Part III *Exclusively* religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ► \$ _____
 Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee
_____ _____ _____	_____ _____ _____

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee
_____ _____ _____	_____ _____ _____

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee
_____ _____ _____	_____ _____ _____

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee
_____ _____ _____	_____ _____ _____

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

2019

Attach to Form 990.

Open to Public Inspection

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

ROOM TO READ

91-2003533

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Line number, Description, (a) Donor advised funds, (b) Funds and other accounts. Includes rows for total number at end of year, aggregate values, and yes/no questions about donor advisement.

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Line number, Description, and Held at the End of the Tax Year. Includes rows for purpose(s) of easements, total number, acreage, and monitoring expenses.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Line number, Description, and Amount. Includes rows for art collections, revenue included, and assets included.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2019

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
a Public exhibition
b Scholarly research
c Preservation for future generations
d Loan or exchange program
e Other
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?
b If "Yes," explain the arrangement in Part XIII and complete the following table:
Table with columns: Description, Amount
1c Beginning balance
1d Additions during the year
1e Distributions during the year
1f Ending balance
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?
b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

Table with 6 columns: (a) Current year, (b) Prior year, (c) Two years back, (d) Three years back, (e) Four years back. Rows include: 1a Beginning of year balance, b Contributions, c Net investment earnings, gains, and losses, d Grants or scholarships, e Other expenditures for facilities and programs, f Administrative expenses, g End of year balance.

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
a Board designated or quasi-endowment %
b Permanent endowment %
c Term endowment %
The percentages on lines 2a, 2b, and 2c should equal 100%.

- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

Table with 2 columns: Yes, No. Rows: 3a(i) Unrelated organizations, 3a(ii) Related organizations, 3b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Table with 5 columns: (a) Cost or other basis (investment), (b) Cost or other basis (other), (c) Accumulated depreciation, (d) Book value. Rows include: 1a Land, b Buildings, c Leasehold improvements, d Equipment, e Other, Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

Table with 3 columns: (a) Description of security or category, (b) Book value, (c) Method of valuation. Rows include (1) Financial derivatives, (2) Closely held equity interests, (3) Other (A-H), and Total.

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

Table with 3 columns: (a) Description of investment, (b) Book value, (c) Method of valuation. Rows (1) through (9) and Total.

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

Table with 2 columns: (a) Description, (b) Book value. Rows (1) through (9) and Total.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

Table with 2 columns: (a) Description of liability, (b) Book value. Rows 1-9 and Total. Includes items like Federal income taxes, EMPLOYEE RETIREMENT FUND PAYAB, ACCRUED LIABILITIES, DEFERRED RENT, TAX DEDUCTED AT SOURCE.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII [X]

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Columns include descriptions, sub-row labels (2a-2d, 4a-4b), and numerical labels (1, 2e, 3, 4c, 5).

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Columns include descriptions, sub-row labels (2a-2d, 4a-4b), and numerical labels (1, 2e, 3, 4c, 5).

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SEE PAGE 5

Multiple horizontal lines for providing supplemental information.

Part XIII Supplemental Information (continued)

FIN 48 (ASC 740) FOOTNOTE

SCHEDULE D, PART X, LINE 2

THE ORGANIZATION WAS INCORPORATED UNDER THE LAWS OF THE STATE OF WASHINGTON AND GRANTED TAX-EXEMPT STATUS BY THE INTERNAL REVENUE SERVICE UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND BY THE CALIFORNIA FRANCHISE TAX BOARD UNDER SECTION 23701(D) OF THE REVENUE AND TAXATION CODE.

ACCORDINGLY, THE ORGANIZATION IS NOT SUBJECT TO US FEDERAL OR STATE INCOME TAX ON ITS INCOME OTHER THAN UNRELATED BUSINESS INCOME, AND NO PROVISION FOR INCOME TAXES HAS BEEN INCLUDED IN THESE CONSOLIDATED FINANCIAL STATEMENTS.

THE ORGANIZATION FOLLOWS GUIDANCE THAT CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN, INCLUDING ISSUES RELATING TO FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT. THIS GUIDANCE PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN ONLY BE RECOGNIZED IN THE FINANCIAL STATEMENTS IF THE POSITION IS MORE LIKELY THAN NOT TO BE SUSTAINED IF THE POSITION WERE TO BE CHALLENGED BY A TAXING AUTHORITY. THE ASSESSMENT OF THE TAX POSITION IS BASED SOLELY ON THE TECHNICAL MERITS OF THE POSITION, WITHOUT REGARD TO THE LIKELIHOOD THAT THE TAX POSITION MAY BE CHALLENGED.

THE ORGANIZATION IS EXEMPT FROM FEDERAL INCOME TAX UNDER INTERNAL REVENUE CODE SECTION 501(C)(3), THOUGH IT IS SUBJECT TO TAX ON INCOME UNRELATED TO ITS EXEMPT PURPOSE, UNLESS THAT INCOME IS OTHERWISE EXCLUDED BY THE CODE. THE ORGANIZATION HAS PROCESSES PRESENTLY IN PLACE TO ENSURE THE

Part XIII Supplemental Information *(continued)*

MAINTENANCE OF ITS TAX-EXEMPT STATUS, TO IDENTIFY AND REPORT UNRELATED INCOME, TO DETERMINE ITS FILING AND TAX OBLIGATIONS IN JURISDICTIONS FOR WHICH IT WAS NEXUS, AND TO IDENTIFY AND EVALUATE OTHER MATTERS THAT MAY BE CONSIDERED TAX POSITIONS. THE ORGANIZATION HAS DETERMINED THAT THERE ARE NO MATERIAL UNCERTAIN TAX POSITIONS THAT REQUIRE RECOGNITION OR DISCLOSURE IN THE CONSOLIDATED FINANCIAL STATEMENTS.

**SCHEDULE F
(Form 990)**

Statement of Activities Outside the United States

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

ROOM TO READ

Employer identification number

91-2003533

Part I **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- 1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**
- 2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) SOUTH ASIA	29.	1,054.	PROGRAM SERVICES	LITERACY & GEP	19,031,284.
(2) SUB-SAHARAN AFRICA	8.	107.	PROGRAM SERVICES	LITERACY & GEP	7,845,898.
(3) EAST ASIA AND THE PACIFIC	18.	340.	PROGRAM SERVICES	LITERACY & GEP	8,354,127.
(4) EUROPE	1.	7.	FUNDRAISING		786,700.
(5) NORTH AMERICA	1.	1.	FUNDRAISING		53,379.
(6) SOUTH ASIA	1.	7.	FUNDRAISING		141,625.
(7) EAST ASIA AND THE PACIFIC	4.	12.	FUNDRAISING		1,726,659.
(8) SOUTH ASIA	0.	0.	INVESTMENTS		793,657.
(9) SOUTH ASIA	0.	0.	GRANTMAKING		132,567.
(10)					
(11)					
(12)					
(13)					
(14)					
(15)					
(16)					
(17)					
3a Subtotal	62.	1,528.			38,865,896.
b Total from continuation sheets to Part I					
c Totals (add lines 3a and 3b)	62.	1,528.			38,865,896.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2019

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			SOUTH ASIA	CONSTRUCTION	5,928.				
(2)			SOUTH ASIA	CONSTRUCTION	15,031.				
(3)			SOUTH ASIA	CONSTRUCTION	7,326.				
(4)			SOUTH ASIA	CONSTRUCTION	22,782.				
(5)			SOUTH ASIA	CONSTRUCTION	8,913.				
(6)			SOUTH ASIA	CONSTRUCTION	12,903.				
(7)			SOUTH ASIA	CONSTRUCTION	8,127.				
(8)			SOUTH ASIA	CONSTRUCTION	5,429.				
(9)			SOUTH ASIA	CONSTRUCTION	13,562.				
(10)			SOUTH ASIA	CONSTRUCTION	13,827.				
(11)			SOUTH ASIA	CONSTRUCTION	8,900.				
(12)									
(13)									
(14)									
(15)									
(16)									

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter **▶** 11.

3 Enter total number of other organizations or entities **▶**

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* Yes No

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PROCEDURE FOR MONITORING USE OF GRANT FUNDS OUTSIDE THE UNITED STATES

SCHEDULE F, PART I, LINE 2

AFTER ANNUAL BUDGETS ARE PREPARED BY THE COUNTRY TEAMS, THEY ARE REVIEWED AND APPROVED BY THE REGIONAL OFFICES, GLOBAL OFFICE AND THE BOARD.

LITERACY PROGRAM FUNDS ARE PROVIDED BASED ON THESE BUDGETS TO THE SCHOOLS SELECTED FOR THE PROGRAM. SCHOOLS ARE SELECTED BASED ON GRADES SUPPORTED AND THE ECONOMIC CONDITIONS OF THE STUDENTS.

ORGANIZATION REPRESENTATIVES MEET WITH THE SCHOLARS, FAMILIES, COMMUNITY LEADERS AND SCHOOL TEACHERS ON A REGULAR BASIS TO ENSURE PROPER UTILIZATION OF FUNDS DISBURSED. PROGRAM TEAM MEMBERS FROM THE REGIONAL OFFICE AND THE GLOBAL OFFICE COORDINATE TRAVEL ON A REGULAR BASIS TO EVERY COUNTRY TO MONITOR APPROPRIATE DISTRIBUTION AND UTILIZATION OF FUNDS.

ACCOUNTING METHOD

SCHEDULE F, PART I, LINE 3, COLUMN (F); PART II, LINE 1, PART III
ALL APPLICABLE SECTIONS ARE PRESENTED BASED ON THE ACCRUAL METHOD OF ACCOUNTING, WHICH IS CONSISTENT WITH THE METHOD USED IN THE ORGANIZATION'S FINANCIAL STATEMENTS.

SCHEDULE G
(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

2019

Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization
ROOM TO READ

Employer identification number
91-2003533

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a** Mail solicitations
- b** Internet and email solicitations
- c** Phone solicitations
- d** In-person solicitations
- e** Solicitation of non-government grants
- f** Solicitation of government grants
- g** Special fundraising events

- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No
- b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		NEW YORK GALA	LONDON GALA	6.	(add col. (a) through col. (c))
		(event type)	(event type)	(total number)	
Revenue	1 Gross receipts	2,177,401.	2,176,958.	6,545,436.	10,899,795.
	2 Less: Contributions	2,098,549.	2,162,717.	6,420,968.	10,682,234.
	3 Gross income (line 1 minus line 2)	78,852.	14,241.	124,468.	217,561.
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses	176,139.	68,963.	340,602.	585,704.
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				585,704.
	11 Net income summary. Subtract line 10 from line 3, column (d) ▶				-368,143.

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
		1 Gross revenue			
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
7 Direct expense summary. Add lines 2 through 5 in column (d) ▶					
8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶					

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No

b If "Yes," explain: _____

- 11 Does the organization conduct gaming activities with nonmembers? Yes No
- 12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No
- 13 Indicate the percentage of gaming activity conducted in:

a The organization's facility	13a	%
b An outside facility	13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ _____

Address ▶ _____

- 15 a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No
- b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.
- c If "Yes," enter name and address of the third party:

Name ▶ _____

Address ▶ _____

16 Gaming manager information:

Name ▶ _____

Gaming manager compensation ▶ \$ _____

Description of services provided ▶ _____

Director/officer Employee Independent contractor

- 17 Mandatory distributions:
 - a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
 - b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV **Supplemental Information.** Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

**SCHEDULE J
(Form 990)**

Compensation Information

OMB No. 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

2019

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

Name of the organization

ROOM TO READ

Employer identification number

91-2003533

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? **4a** **4c**
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? **4b**
- c** Participate in, or receive payment from, an equity-based compensation arrangement? **4c**
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? **5a** **5b**
- b** Any related organization? **5b**
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? **6a** **6b**
- b** Any related organization? **6b**
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. **7**

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. **8** **9**

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? **9**

	Yes	No
1a		
1b		
2		
3		
4a		<input checked="" type="checkbox"/>
4b		<input checked="" type="checkbox"/>
4c		<input checked="" type="checkbox"/>
5a		<input checked="" type="checkbox"/>
5b		<input checked="" type="checkbox"/>
6a		<input checked="" type="checkbox"/>
6b		<input checked="" type="checkbox"/>
7	<input checked="" type="checkbox"/>	
8		<input checked="" type="checkbox"/>
9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 GEETHA MURALI CEO / DIRECTOR	(i)	249,077.	8,550.	0.	5,495.	8,479.	271,601.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
2 JOHN WOOD FOUNDER / DIRECTOR	(i)	0.	0.	0.	0.	0.	0.	0.
	(ii)	186,280.	26,038.	0.	10,338.	6,101.	228,757.	0.
3 SHARI FREEDMAN CFO	(i)	188,062.	9,602.	0.	11,724.	17,943.	227,331.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
4 HEATHER SIMPSON CHIEF PROGRAM OFFICER	(i)	180,414.	6,327.	0.	11,504.	14,189.	212,434.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
5 LAURIE MCMAHON CHIEF DEVCOM OFFICER	(i)	185,069.	5,858.	0.	7,579.	7,917.	206,423.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
6 NICOLE SAYRES CHIEF OPERATING OFFICER	(i)	163,188.	0.	0.	9,517.	10,617.	183,322.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
7 JULIE SIMS SENIOR DIRECTOR	(i)	150,950.	7,500.	0.	9,657.	12,676.	180,783.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
8 CHRISTIE SCOTT VP, PROGRAM OPERATIONS	(i)	161,567.	5,037.	0.	10,146.	12,465.	189,215.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
9 CHRISTINE BEGGS SENIOR DIRECTOR	(i)	155,905.	5,334.	0.	0.	12,465.	173,704.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
10	(i)							
	(ii)							
11	(i)							
	(ii)							
12	(i)							
	(ii)							
13	(i)							
	(ii)							
14	(i)							
	(ii)							
15	(i)							
	(ii)							
16	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

NON-FIXED PAYMENTS

SCHEDULE J, PART I, LINE 7

ROOM TO READ PROVIDES PERFORMANCE BONUSES THAT ARE NONFIXED PAYMENTS AS
THEY ARE NOT GUARANTEED TO BE PAID EVERY YEAR. THE BONUSES ARE PAID TO
EMPLOYEES AFTER THEY HAVE MET PERFORMANCE CRITERIA SET BY MANAGEMENT
BASED ON THEIR EVALUATIONS.

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

ROOM TO READ

Employer identification number

91-2003533

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications	X		4,629,042.	FMV
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	52.	501,044.	FMV
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (ATCH 1)		3.	995,699.	
26 Other ▶ ()				
27 Other ▶ ()				
28 Other ▶ ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		X
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2019

JSA

9E1298 1.000
6172EJ 700W

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B)

NUMBER OF CONTRIBUTIONS OR ITEMS

ROOM TO READ IS REPORTING THE NUMBER OF CONTRIBUTIONS RECEIVED.

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

ATTACHMENT 1

SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

<u>DESCRIPTION</u>	<u>(A) CHECK</u>	<u>(B) NUMBER OF CONTRIBUTIONS</u>	<u>(C) REVENUES REPORTED</u>	<u>(D) METHOD OF DETERMINING</u>
SOFTWARE DONATION	X	3.	995,699.	FMV
TOTALS		<u>3.</u>	<u>995,699.</u>	

**SCHEDULE O
(Form 990 or 990-EZ)**

Department of the Treasury
Internal Revenue Service

Name of the organization

ROOM TO READ

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Employer identification number

91-2003533

GENERAL INFORMATION

FORM 990

IN ORDER TO BE AS TRANSPARENT AS POSSIBLE ON THE OPERATIONS OF THE ORGANIZATION, ROOM TO READ (THE "ORGANIZATION") HAS ELECTED TO FILE FORM 990 ON A CONSOLIDATED BASIS TO BE CONSISTENT WITH ITS CONSOLIDATED AUDITED FINANCIAL STATEMENTS. THE CONSOLIDATED FINANCIAL STATEMENTS INCLUDE ACCOUNTS OF THE ORGANIZATION, TWO REGIONAL OFFICES AND SEVEN COUNTRY OFFICES REGISTERED UNDER ROOM TO READ, AS WELL AS ACCOUNTS OF ROOM TO READ AUSTRALIA FOUNDATION, ROOM TO READ AUSTRALIA LIMITED, ROOM TO READ CANADA, ROOM TO READ (HONG KONG) LIMITED, ROOM TO READ INDIA PRIVATE COMPANY LIMITED, ROOM TO READ INDIA TRUST, ROOM TO READ GLOBAL SERVICES PRIVATE LIMITED, ROOM TO READ JAPAN, ROOM TO READ NEPAL, ROOM TO READ NETHERLANDS, ROOM TO READ (NEW ZEALAND) CHARITABLE TRUST, ROOM TO READ SINGAPORE LIMITED, ROOM TO READ SOUTH AFRICA ASSOCIATION, ROOM TO READ-SWITZERLAND, ROOM TO READ UNITED KINGDOM LIMITED, AND ROOM TO READ ZAMBIA LIMITED IN WHICH THE ORGANIZATION EFFECTIVELY HAS CONTROL AND AN ECONOMIC INTEREST. ALL INTERCOMPANY ACCOUNTS AND TRANSACTIONS HAVE BEEN ELIMINATED.

ORGANIZATION'S MISSION (CONTINUED)

FORM 990, PART III, LINE 1

WE ENVISION A WORLD IN WHICH ALL CHILDREN CAN PURSUE A QUALITY EDUCATION THAT ENABLES THEM TO REACH THEIR FULL POTENTIAL AND CONTRIBUTE TO THEIR COMMUNITY AND THE WORLD. ROOM TO READ SEEKS TO TRANSFORM THE LIVES OF

Name of the organization ROOM TO READ	Employer identification number 91-2003533
--	--

MILLIONS OF CHILDREN IN LOW INCOME COMMUNITIES BY FOCUSING ON LITERACY AND GENDER EQUALITY. ROOM TO READ'S INNOVATIVE MODEL FOCUSES ON DEEP, SYSTEMIC TRANSFORMATION WITHIN SCHOOLS IN LOW-INCOME COMMUNITIES DURING TWO TIME PERIODS THAT ARE MOST CRITICAL IN A CHILD'S SCHOOLING: EARLY PRIMARY SCHOOL FOR LITERACY ACQUISITION AND SECONDARY SCHOOL FOR GIRLS' EDUCATION. WE WORK IN COLLABORATION WITH LOCAL COMMUNITIES, PARTNER ORGANIZATIONS, AND GOVERNMENTS TO DEVELOP LITERACY SKILLS AND A HABIT OF READING AMONG PRIMARY SCHOOL CHILDREN AND ENSURE GIRLS CAN COMPLETE SECONDARY SCHOOL WITH THE SKILLS NECESSARY TO NEGOTIATE KEY LIFE DECISIONS. ROOM TO READ HAS BENEFITED 18.90 MILLION CHILDREN ACROSS MORE THAN 37,000 COMMUNITIES IN 16 COUNTRIES.

IN 2019, ROOM TO READ CONDUCTED PROGRAM OPERATIONS THROUGH DIRECT IMPLEMENTATION IN SEVEN COUNTRIES IN ASIA (BANGLADESH, CAMBODIA, INDIA, LAOS, NEPAL, SRI LANKA AND VIETNAM), AND TWO COUNTRIES IN AFRICA (SOUTH AFRICA AND TANZANIA).

ROOM TO READ WAS INCORPORATED IN THE STATE OF WASHINGTON IN 1999 AND MOVED THE ORGANIZATION'S HEADQUARTERS TO ITS CURRENT LOCATION IN SAN FRANCISCO, CALIFORNIA IN 2002. OPERATIONS ARE CONDUCTED AS A REGISTERED INTERNATIONAL NON-GOVERNMENTAL ORGANIZATION (INGO) UNDER AGREEMENTS WITH THE LOCAL RESPONSIBLE GOVERNMENTAL DEPARTMENT(S) IN CERTAIN COUNTRIES AND THROUGH LOCALLY INCORPORATED AFFILIATES IN OTHER COUNTRIES. IN 2019, ROOM TO READ CONDUCTED FUNDRAISING OPERATIONS IN TEN AREAS OUTSIDE OF THE US: NAMELY, AUSTRALIA, CANADA, HONG KONG, INDIA, JAPAN, THE NETHERLANDS,

Name of the organization ROOM TO READ	Employer identification number 91-2003533
--	--

SINGAPORE, SWITZERLAND, THE UNITED KINGDOM, AND NEW ZEALAND. OPERATIONS IN THESE COUNTRIES ARE CONDUCTED THROUGH LOCALLY INCORPORATED LIMITED COMPANIES OR REGISTERED CHARITIES AND FOREIGN AFFILIATES.

TOTAL EMPLOYEES

FORM 990, PART V, LINE 2A

ROOM TO READ HAS 72 U.S. EMPLOYEES THAT WERE ISSUED A 2019 W-2, BUT HAVE A TOTAL OF 1,600 EMPLOYEES WORLDWIDE.

FOREIGN BANK ACCOUNTS

FORM 990, PART V, LINE 4B

IN ADDITION TO THE FOREIGN COUNTRIES LISTED IN ATTACHMENT 2, ROOM TO READ ALSO HAD FOREIGN BANK ACCOUNTS REQUIRING A FORM FINCEN FORM 114 FILING IN THE FOLLOWING COUNTRIES: SINGAPORE, SOUTH AFRICA, SRI LANKA, SWITZERLAND, TANZANIA, UNITED KINGDOM, VIETNAM, ZAMBIA, CANADA, INDIA, JAPAN, AUSTRALIA, HONG KONG, CAMBODIA, LAOS, BANGLADESH, NEW ZEALAND, NETHERLANDS AND NEPAL.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, SECTION B, LINE 11B

ROOM TO READ'S FORM 990 UNDERGOES A NUMBER OF INTERNAL AND EXTERNAL REVIEWS PRIOR TO BEING FILED WITH THE IRS. THE RETURN IS PREPARED BY ROOM TO READ'S PUBLIC ACCOUNTING FIRM, GRANT THORNTON LLP, AND REVIEWED BY ROOM TO READ'S ACCOUNTING DEPARTMENT, CEO, AND CFO. THEN COPIES OF THE FORM 990 ARE PROVIDED TO THE AUDIT COMMITTEE AND TO ALL BOARD MEMBERS FOR THEIR REVIEW AND APPROVAL. ANY QUESTIONS THE AUDIT COMMITTEE AND BOARD

Name of the organization ROOM TO READ	Employer identification number 91-2003533
--	--

MEMBERS HAVE ARE DIRECTED TO ROOM TO READ'S CONTROLLER.

PROCESS FOR MONITORING OF CONFLICT OF INTEREST POLICY

FORM 990, PART VI, SECTION B, LINE 12C

OUR CONFLICT OF INTEREST POLICY IS INCLUDED IN ROOM TO READ'S EMPLOYEE HANDBOOK. WORLDWIDE THE EMPLOYEE HANDBOOK IS DISTRIBUTED TO NEW EMPLOYEES UPON HIRE. IN ACCORDANCE WITH THIS POLICY, SIGNED ACKNOWLEDGEMENTS ARE MAINTAINED IN INDIVIDUAL EMPLOYEE FILES BY HUMAN RESOURCES. ANNUALLY THE MANAGEMENT TEAM AND BOARD SIGN CONFLICT OF INTEREST STATEMENTS AND DURING THE YEAR ANY CHANGES IN CONFLICT OF INTEREST ARE REPORTED TO THE BOARD.

PROCESS FOR DETERMINING COMPENSATION OF CEO AND KEY EMPLOYEES

FORM 990, PART VI, SECTION B, LINES 15A AND 15B

THE BOARD HAS A HUMAN RESOURCES COMMITTEE WHICH INCLUDES AT LEAST TWO INDEPENDENT DIRECTORS AND THE CHIEF OPERATING OFFICER. THE ORGANIZATION USES AN INDEPENDENT ADVISORY PARTY TO BENCHMARK ALL SALARY RANGES AT LEAST EVERY 2 YEARS. THE HUMAN RESOURCES COMMITTEE REVIEWS AND APPROVES IN GENERAL THE ORGANIZATION'S SALARY RANGES. SEPARATELY, BASED ON THESE BENCHMARKS AND ON INDIVIDUAL PERFORMANCE REVIEWS, THE HUMAN RESOURCES COMMITTEE SUBMITS RECOMMENDATIONS FOR TOP MANAGEMENT SALARIES (INCLUDING THE CEO AND CFO) TO THE BOARD, WHICH ARE REVIEWED BY THE BOARD AS PART OF THE ANNUAL BUDGET DISCUSSION.

DOCUMENTS AVAILABLE TO THE PUBLIC

FORM 990, PART VI, SECTION C, LINE 19

THE ORGANIZATION MAKES FINANCIAL DOCUMENTS SUCH AS AN ANNUAL AUDIT, FORM

Name of the organization ROOM TO READ	Employer identification number 91-2003533
--	--

990, FORM 990-T, AND ANNUAL REPORT AVAILABLE TO THE PUBLIC ON THE ROOM TO READ WEBSITE OR UPON REQUEST. ALL OTHER GOVERNING DOCUMENTS ARE NOT AVAILABLE TO THE PUBLIC VIA THE ORGANIZATIONAL WEBSITE BUT CAN BE ISSUED UPON REQUEST IF APPROPRIATE. THE CONFLICT OF INTEREST POLICY IS SHARED AND UPDATED ANNUALLY WITH THE BOARD OF DIRECTORS AND KEY EMPLOYEES.

OTHER CHANGES IN NET ASSETS

FORM 990, PART XI, LINE 9

FOREIGN CURRENCY TRANSLATION ADJUSTMENT	8,867
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TOTAL	8,867
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ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

ROOM TO READ IS BREAKING THE CYCLE OF CHILDHOOD ILLITERACY AND POVERTY IN A SINGLE GENERATION. ROOM TO READ'S INNOVATIVE LITERACY PROGRAM ENSURES PRIMARY SCHOOLS HAVE LIBRARIES FILLED WITH BOOKS IN THE CHILDREN'S LOCAL LANGUAGES, AS WELL AS TEACHERS AND LIBRARIANS WHO ARE TRAINED ON HOW TO ENGAGE A CLASSROOM OF EAGER, YOUNG LEARNERS. BY THE END OF GRADE 2, CHILDREN IN ROOM TO READ'S LITERACY PROGRAM READ 2 TO 3 TIMES AS FAST AND READ WITH 87% GREATER COMPREHENSION THAN THEIR PEERS IN NON-ROOM TO READ PROGRAM SCHOOLS. WE COMBINE THE SCIENCE OF LEARNING TO READ WITH THE MAGIC OF LOVING TO READ, DEVELOPING A GENERATION OF INDEPENDENT READERS.

ROOM TO READ'S LITERACY PROGRAM TRANSFORMS PRIMARY SCHOOLS INTO CHILD-FRIENDLY LEARNING ENVIRONMENTS THAT ENABLE CHILDREN TO

Name of the organization ROOM TO READ	Employer identification number 91-2003533
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ATTACHMENT 1 (CONT'D)

BECOME LIFE-LONG, INDEPENDENT READERS. OUR LITERACY PROGRAM ENSURES PRIMARY SCHOOLS HAVE LIBRARIES FILLED WITH BOOKS IN THE CHILDREN'S LOCAL LANGUAGES, AS WELL AS TEACHERS AND LIBRARIANS WHO ARE TRAINED ON HOW TO ENGAGE A CLASSROOM OF EAGER, YOUNG LEARNERS. WE BUILD STRONG RELATIONSHIPS WITH FAMILIES, COMMUNITIES AND GOVERNMENTS TO ENSURE COMMUNITY BUY-IN FOR THE TRANS-FORMATION OF LEARNING ENVIRONMENTS AND THEIR LONG-TERM SUCCESS.

LITERACY INSTRUCTION - THE ORGANIZATION PARTNERS WITH MINISTRIES OF EDUCATION TO SUPPLEMENT GAPS THAT EXIST IN THE STANDARD LITERACY CURRICULUM BY PROVIDING RESOURCES, IN-SERVICE TEACHER TRAINING AND CLASSROOM ENHANCEMENTS. 20,926 LITERACY PROGRAM SCHOOLS WERE ACTIVE DURING 2019.

SCHOOL LIBRARIES - BY THE END OF 2019, THE ORGANIZATION HAD REACHED AN ESTIMATED 18.90 MILLION CHILDREN THROUGH ITS VARIOUS CORE PROGRAM ACTIVITIES, THE LARGEST OF WHICH INCLUDES ITS SCHOOL LIBRARIES. THE ORGANIZATION ESTABLISHES SCHOOL LIBRARIES AND STOCKS THEM WITH LOCAL LANGUAGE BOOKS, ENGLISH BOOKS, AND ORIGINAL ROOM TO READ CHILDREN'S BOOKS. BRIGHTLY COLORED FURNITURE, PUZZLES AND GAMES FOSTER A CHILD-FRIENDLY ENVIRONMENT AND ENCOURAGE A LOVE OF READING. 1,366 SCHOOL LIBRARIES WERE ESTABLISHED DURING 2019. TO DATE WE HAVE COMPLETED A CUMULATIVE TOTAL OF 28,801 SCHOOL LIBRARY PROJECTS.

Name of the organization ROOM TO READ	Employer identification number 91-2003533
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ATTACHMENT 1 (CONT'D)

TECHNICAL ASSISTANCE- IN 2019 THE ORGANIZATION PROVIDED TECHNICAL ASSISTANCE IN EIGHT COUNTRIES (INDONESIA, RWANDA, NEPAL, INDIA, TANZANIA, JORDAN, MYANMAR AND HONDURAS) USING THE ROOM TO READ MODEL.

BOOK PUBLISHING - THE ORGANIZATION SOURCES NEW CONTENT FROM LOCAL WRITERS AND ILLUSTRATORS AND PUBLISHES HIGH QUALITY LOCAL LANGUAGE CHILDREN'S BOOKS FOR DISTRIBUTION THROUGHOUT ITS NETWORK OF SCHOOLS AND LIBRARIES. A TOTAL OF 98 LOCAL LANGUAGE TITLES WERE PUBLISHED DURING 2019. TO DATE, WE HAVE DISTRIBUTED A CUMULATIVE TOTAL OF 29,403,060 LOCAL AND ENGLISH BOOKS.

ATTACHMENT 2FORM 990, PART III - PROGRAM SERVICE, LINE 4B

GIRLS' EDUCATION PROGRAM - THROUGH OUR GIRLS' EDUCATION PROGRAM, WE GIVE GIRLS THE TOOLS TO SELF-ADVOCATE AND FIND POWER IN THEIR VOICES TO CHART A PATH THAT THEY CHOOSE FOR THEMSELVES, RATHER THAN THE ONE FORCED UPON THEM.

ROOM TO READ'S GIRLS' EDUCATION PROGRAM ENSURES THAT GIRLS COMPLETE SECONDARY SCHOOL AND HAVE THE SKILLS TO NEGOTIATE KEY LIFE DECISIONS. WE OFFER GIRLS LIFE SKILLS TRAINING, MENTORING, AND NEED-BASED MATERIAL SUPPORT WHILE ALSO INCREASING ADVOCACY FOR GIRLS' EDUCATION AMONG THEIR PARENTS, SCHOOL STAFF, AND COMMUNITIES. WE TAKE A LONG-TERM, HOLISTIC APPROACH BY GOING

Name of the organization

ROOM TO READ

Employer identification number

91-2003533

ATTACHMENT 2 (CONT'D)

BEYOND ACADEMICS TO BUILD THE SKILLS THAT GIRLS NEED TO MAKE INFORMED LIFE DECISIONS LIKE CRITICAL THINKING, NEGOTIATION AND SELF-CONFIDENCE. ESSENTIAL TO OUR PROGRAM ARE OUR SOCIAL MOBILIZERS, LOCAL WOMEN WHO ARE HIRED AS MENTORS AND WORK WITH GIRLS AND THEIR FAMILIES TO ENSURE THAT GIRLS STAY IN SCHOOL, PARTICIPATE IN LIFE SKILLS ACTIVITIES, AND NAVIGATE THE CHALLENGES OF ADOLESCENCE WITH THE ABILITY TO MAKE THEIR OWN LIFE CHOICES, BOTH PERSONALLY AND PROFESSIONALLY. 29,527 GIRLS WERE ENROLLED IN OUR GIRLS' EDUCATION PROGRAM IN 2019. TO DATE, WE HAVE BENEFITTED A TOTAL OF 114,902 GIRLS.

ATTACHMENT 3FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

AUSTRALIA
 BANGLADESH
 CAMBODIA
 CANADA
 HONG KONG
 INDIA
 JAPAN
 LAOS
 NEPAL
 SWITZERLAND

Name of the organization ROOM TO READ	Employer identification number 91-2003533
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ATTACHMENT 4FORM 990, PART VI, LINE 17 - STATES

AL, AK, AZ, AR, CA, CT,
 DC, FL, GA, HI, IL, KS, KY, LA, ME, MD, MA, MI,
 MN, MS, NH, NJ, NM, NY, NC, OH, OK, OR, PA,
 RI, SC, TN, UT, VA, WV,

ATTACHMENT 5990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

<u>NAME AND ADDRESS</u>	<u>DESCRIPTION OF SERVICES</u>	<u>COMPENSATION</u>
ADARNA HOUSE, INC. 109 SCOUT FERNANDEZ CORNER SCOUT TORILLO QUEZON CITY BARANGAY SACRED HEART PHILIPPINES 1103	EDUCATIONAL SERVICES	268,837.
WORKDAY, INC. 3333 MICHELSON DRIVE, SUITE 850 IRVINE, CA 92612	TECHNOLOGY SERVICES	246,306.
GRANT THORNTON LLP 101 CALIFORNIA STREET, SUITE 2700 SAN FRANCISCO, CA 94111	ACCOUNTING SERVICES	236,271.

**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2019

**Open to Public
Inspection**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization

ROOM TO READ

Employer identification number

91-2003533

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) ROOM TO READ JAPAN IZUMI GARDEN TOWER 26F, 1-6-1 MINATO-KU, TOKYO, JA 6024	FUNDRAISING	JA			ROOM TO READ	X	
(2) ROOM TO READ SINGAPORE 10 COLLYER QUAY 10-01 OCEAN FI SINGAPORE, SN 049315	FUNDRAISING	SN			ROOM TO READ	X	
(3) ROOM TO READ SWITZERLAND AM SCHANZENGRABEN 25 ZURICH, SZ	FUNDRAISING	SZ			ROOM TO READ	X	
(4) ROOM TO READ UNITED KINGDOM 1 SOUTHWARK BRIDGE, LONDON, UK	FUNDRAISING	UK			ROOM TO READ	X	
(5) ROOM TO READ HONG KONG 13 F GLOUCESTER TOWER HONG KONG, HK	PROGRAMS	HK			ROOM TO READ	X	
(6) ROOM TO READ ZAMBIA P.O. BOX R1017 LUSAKA, ROYAL EXCHANGW ZA	PROGRAMS	ZA			ROOM TO READ	X	
(7) ROOM TO READ SOUTH AFRICA 1209 FRANCIS BAARD ST 1ST FL HATFIELD, PRETORIA SF	PROGRAMS	SF			ROOM TO READ	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2019

**Open to Public
Inspection**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**

▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization

ROOM TO READ

Employer identification number

91-2003533

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) ROOM TO READ CANADA 000000000 390 BAY STREET SUITE 1202 TORONTO, ONTARIO, CA 2Y2	FUNDRAISING	CA			ROOM TO READ	X	
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) ROOM TO READ AUSTRALIA LIMITED 000000000 166 GLEBE POINT RD GLEBE, NEW SOUTH WALES, AS 2037	FUNDRAISING	AS	ROOM TO READ	C CORP	6,189,221.	5,100,494.	100.0000	X	
(2) ROOM TO READ AUSTRALIA FOUNDATION 000000000 166 GLEBE POINT RD GLEBE, NEW SOUTH WALES, AS 2037	FUNDRAISING	AS	RTR AU LTD	TRUST	187,877.	106,751.	100.0000	X	
(3) ROOM TO READ INDIA PRIVATE COMPANY 000000000 NO. 517 DOUBLE STORY, NEW RAJINDRA NEW DELHI, IN 110075	PROGRAM	IN	ROOM TO READ	C CORP	0.	0.	100.0000	X	
(4) ROOM TO READ INDIA TRUST 000000000 D-21 DWARKA NEW DELHI, DWARKA IN 110075	PROGRAM	IN	IN PVT CO	TRUST	3,610,570.	2,220,639.	100.0000	X	
(5) ROOM TO READ NEW ZEALAND 000000000 89 THE TERRACE, WELLINGTON CENTRAL WELLINGTON, NZ 6011	FUNDRAISING	NZ	ROOM TO READ	C CORP	13.	4,516.	100.0000	X	
(6) ROOM TO READ GLOBAL SERVICES PVT. LTD. 000000000 COWRKS, 1ST FLOOR, WORLDMARK 1 DELHI, IN 110037	PROGRAM	IN	ROOM TO READ	C CORP	-198.	67,540.	100.0000	X	
(7)									

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)		X
c Gift, grant, or capital contribution from related organization(s)		X
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)		X
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)		X
k Lease of facilities, equipment, or other assets from related organization(s)		X
l Performance of services or membership or fundraising solicitations for related organization(s)	X	
m Performance of services or membership or fundraising solicitations by related organization(s)	X	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X
o Sharing of paid employees with related organization(s)	X	
p Reimbursement paid to related organization(s) for expenses	X	
q Reimbursement paid by related organization(s) for expenses	X	
r Other transfer of cash or property to related organization(s)	X	
s Other transfer of cash or property from related organization(s)	X	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) ROOM TO READ, JAPAN	R	365,575.	FMV
(2) ROOM TO READ, SINGAPORE	R	78,019.	FMV
(3) ROOM TO READ, SINGAPORE	S	592,362.	FMV
(4) ROOM TO READ, INDIA TRUST	R	2,960,372.	FMV
(5) ROOM TO READ, UK	S	3,515,075.	FMV
(6) ROOM TO READ GLOBAL SERVICES LIMITED	R	274,300.	FMV

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

TRANSACTIONS WITH RELATED ORGANIZATIONS

SCHEDULE R, PART V, LINE 2

AS DESCRIBED IN SCHEDULE O, THE ORGANIZATION IS REPORTING ITS FORM 990 ON
A CONSOLIDATED BASIS TO BE CONSISTENT WITH THE CONSOLIDATED AUDITED
FINANCIAL STATEMENTS. THEREFORE, THE TRANSACTIONS REQUIRED TO BE
DISCLOSED ON SCHEDULE R ARE SHOWN ON A NONCONSOLIDATED BASIS TO BE
TRANSPARENT IN OUR OPERATIONS.